

RESEARCH SEMINAR organized by the CENTRE FOR EUROPEAN RESEARCH IN MICROFINANCE

## Performance Trade-offs in Social Enterprises: The Moderating Effect of Board Gender Diversity in Microfinance Organizations



# by Samuel Anokye Nyarko

Montpellier Business School and CERMi Paper co-authored by **Moez Bennouri** and **Anastasia Cozarenco** 

#### Abstract

Social enterprises combine social and financial goals. Previous studies have theorized the existence of a dual objective and maintain that it leads to conflict and creates trade-offs. While the literature on trade-offs is extensively developed, empirical evidence is lacking on how the intensity of tradeoffs might vary among organizations. We fill the void by investigating the moderating effect of female directorship on the relationship between the social and financial goals of social enterprises. Using data on 1193 microfinance organizations (MFOs) from 108 countries between 2007 and 2019, we find that gender diversity in the boardroom attenuates social-financial trade-offs. Our findings are supported by predictions based on the matching theory.

## Wednesday November 24th, 2021

### at 3.30pm - Seminar Room R42.2.107

Université libre de Bruxelles (ULB) Solvay Brussels School of Economics and Management Av. F.D Roosevelt, 42 - 1050 Brussels

## Please confirm your attendance to **cermi@ulb.be** at the earliest.







ULE

www.cermi.eu www.cebrig-ulb.be

Solvay Brussels School Economics & Management